# Design of optimal maintenance strategies using piecewise deterministic Markov processes

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## Outline

Introduction

Step 1: PDMP model and exact simulations

Step 2: Approximation of the optimal cost

Step 3: Optimal policy

Conclusion

# Maintenance optimization

#### Equipments

- with several components
- subject to random degradation and failures

Maintenance optimization problem: find some optimal balance between

- repairing/changing components too often
- do nothing and wait for the total failure of the system

#### Optimize some criterion

- minimize a cost: repair, maintenance, unavailability penalty, failure penalty, ...
- maximize a reward: availability, production, ...

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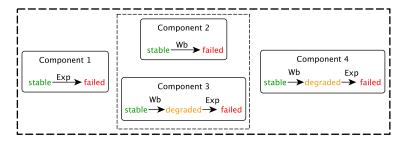
Introduction

## Equipment model

Typical model with 4 components

- $\blacktriangleright \text{ Component 1: 2 states stable} \xrightarrow{\text{Exponential}} \text{failed}$
- ► Component 2: 2 states stable → failed
- Components 3 and 4: 3 states

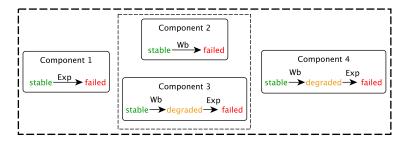
stable  $\xrightarrow{\text{Weibull}} \text{degraded} \xrightarrow{\text{Exponential}} \text{failed}$ 



## Maintenance operations

Possible maintenance operations

- All components, all states: do nothing
- Components 1 and 2: change in failed state
- Components 3 and 4: change in degraded or failed states, repair only in degraded state

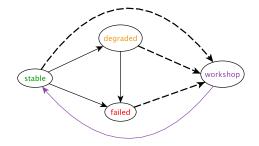


Introduction

## Criterion to optimize

#### Minimize the **unavailability** + **maintenance** costs

- unavailability cost proportional to time spend in failed state
- ▶ fixed cost for going to the workshop + repair < change costs



# Aim and roadmap

#### Objective

 design a feasible maintenance policy that minimizes the average unavailability + maintenance costs

#### Resolution roadmap

- model the system dynamics as a Piecewise deterministic Markov process (PDMP) and the maintenance optimization problem as an impulse control problem for PDMPs
- implement a simulation-based algorithm to solve the impulse control problem

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Step 1: PDMP model and exact simulations

# PDMP model of the equipment

#### Euclidean variables: 5 time variables

- functioning time of components 2, 3 and 4
- calendar time
- time spent in the workshop

#### Discrete variables: 225 modes

state of the components / maintenance operations

## Exact simulation of the PDMP for reference policies

Implementation of an exact simulator for reference policies to serve as benchmark

- Policy 1: do nothing
- Policy 2: send equipment to workshop 1 day after failure, repair all degraded components, change all failed ones
- Policy 3: send equipment to workshop 1 day after degradation, repair all degraded components, change all failed ones

Policy	1	2	3
Mean cost	18140	13060	10270

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# Approximation of the optimal cost

Algorithm from [dSD 12]: many parameters to tune

- Number of point in the discretized spaces : one different grid at each jump time of the process
- ► Number of iterations of the algorithm ≃ allowed number of jumps + interventions
- $\blacktriangleright$  Time discretization step  $\simeq$  minimum lag between interventions

Use the reference policies for the empirical tuning

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## Discretizations

- replace the continuous state space by a finite one using optimal quantization
- select a finite number of starting points after a maintenance operation
- compromise between precision and complexity

Number of starting points after an intervention – Tests on policy 3

	Number	relative
	of points	error
	246	0.1034
4 imes 4 imes 4 imes 5	331	0.0241
5 imes5 imes5 imes5		
3 imes 3 imes 3 imes 11	615	0.0341
4 imes 4 imes 4 imes 11		0.0819
5 imes5 imes5 imes11	1855	
3 imes3 imes3 imes21	1230	0.0034
5 imes5 imes5 imes21	2960	

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Number of starting points after an intervention – Tests on policy 3

	Number	relative
Grid	of points	error
$3 \times 3 \times 3 \times 5$	246	0.1034
$4\times 4\times 4\times 5$	331	0.0241
$5\times5\times5\times5$	592	0.0062
$3\times3\times3\times11$	615	0.0341
$4\times 4\times 4\times 11$	923	0.0819
$5\times5\times5\times11$	1855	0.0186
$3\times 3\times 3\times 21$	1230	0.0034
$4\times 4\times 4\times 21$	1899	0.0170
$5\times5\times5\times21$	2960	0.0095

Step 2: Approximation of the optimal cost

## Number of allowed jumps + interventions

#### Number of iterations

- up to 5 for Policy 1
- up to 30 for Policy 2 (mean 6)
- up to 25 for Policy 3 (mean 6)

	Pol. 1	Pol. 2	Pol. 3	
Mean cost	18140	13060	10270	
Number of iterations	6	10	15	20
Approximation of the				
minimal cost	10140	7340	7190	

30% relative gain compared to Policy 3 (intervention gap: 11 days)

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## Construction of an optimal policy

- (approximate) optimal operations at each point of the discretized space and each time step can be obtained as a by-product of the computation of the optimal cost
- Simulation of optimally controlled trajectories: after each jump
  - 1. project the true value onto the corresponding quantization grid
  - 2. retrieve the optimal intervention date and corresponding action
  - if no natural jump occurs before the set intervention date, perform intervention at set date
  - 4. otherwise allow natural jump and go back to step 1
- evaluate cost through Monte Carlo simulations

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# Performance of the optimal policy

 simulation of optimally controlled trajectories
 optimal to do nothing if short time left as unavailability cost

Policy 4: same as Policy 3 but do nothing if short time left

	Pol. 1	Pol. 2	Pol. 3	Optimal
Mean cost	18140	13060	10270	

only 5% relative gain compared to Policy 4: within the approximation error

# Performance of the optimal policy

- simulation of optimally controlled trajectories
   optimal to do nothing if short time left as unavailability cost
- Policy 4: same as Policy 3 but do nothing if short time left

	Pol. 1	Pol. 2	Pol. 3	Pol. 4	Optimal
Mean cost	18140	13060	10270	7560	7160

only 5% relative gain compared to Policy 4: within the approximation error

## Performance of the optimal policy – new parameters

Divide by 1000 the maintenance cost so that maintenance and unavailability costs are of the same magnitude

	Pol. 1	Pol. 2	Pol. 3	Value function	Optimal
Mean cost	18140	28.26	26.54	17.64	18.27

- no apparent structure in the optimal policy
- mean number of visits to the workshop decreased by 7%
- mean unavailability cost decreased by 42%

# An example of optimally controlled trajectory

- starting point: (s,s,s,s) at calendar time 0 prop: never
- natural jump: (s,s,d,s) at 1314.43 prop: in 1 day
- no jump before planned intervention date: impulse: (s,s,r,s) at 1315.4 out of workshop (s,s,s,s) at 1350.43 prop: never
- natural jump: (f,s,s,s) at 1857.20 prop: in 1 day
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# Conclusion

#### Numerical method to derive a feasible optimal strategy

- rigorously validated, with general error bounds for the approximation of the value function [dSD 12, dSDG 17]
- numerically demanding but viable in low dimensional examples
- consistent results on the use case with different parameter values

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